

Novartis

U.S. Companies
Organization, Major Companies

N Corporation

N. Finance
Corporation

Novartis
Finance, Inc.

Cubist
Life Insurance
Company

Novartis
Nutrition
Corporation

Novartis Pharmaceuticals
Corporation

Cubist
Products (Company)

Ciba Vision
Corporation

Novartis
Ophthalmics, Inc.

Novartis
Coronaries
Health, Inc.

Systemix,
Inc.

Novartis
Animal
Health U.S.,
Inc.

Sandoz,
Inc.

Wayne P. McAllister
September 27, 2005

EXHIBIT

Pls. Mark
9/27/06

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